smart
SOLUTIONS SUMMIT

VAN METER

AIMING FOR AUTONOMY:

ADVANCING YOUR TECHNOLOGY STRATEGY TO TACKLE PRESENT AND FUTURE MANUFACTURING CHALLENGES

TODD GILLIAM

CPG Industry Leader, North America
Rockwell Automation

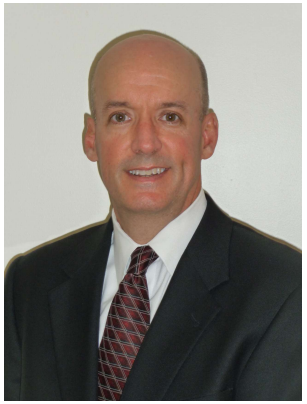
Rockwell Automation

Aiming for Autonomy:

Advancing Your Technology Strategy to Tackle Present and Future Manufacturing Challenges

Todd Gilliam • NA CPG Industry Leader • 04•24•25

expanding **human possibility**®



Todd Gilliam

CPG Industry Leader,
North America

Rockwell Automation

The world's largest company dedicated to Industrial Automation and Digital Transformation

Faster time to market

Operational productivity

Asset management & **reliability**

Enterprise **risk management**

Nobody is better positioned to enable true Digital Transformation

Rockwell Automation KALYPSO

OUR **ECOSYSTEM**

PartnerNetwork™

Strongest Ecosystem in the Industry!
Global reach with local solutions

TECHNOLOGY PARTNERS

DIGITAL PARTNERS

EPC PARTNERS

DISTRIBUTORS

SYSTEM INTEGRATORS

OEM PARTNERS

Rockwell Automation Automation Fair®

ROK LIVE

Rockwell Automation Process Solutions User Group

Rockwell Automation On the Move

PACK EXPO

PMMI The Association for Packaging and Processing Technologies

IDFA

Wisconsin Cheese Makers Association

International IPPE Production & Processing Expo

FOOD ENGINEERING

The National PROVISIONER

NAMI North American Meat Institute One unified voice for meat and poultry companies, large and small.

Hannover Messe

Food Automation and Manufacturing FA&M Conference and Expo

anuga

MESA International Where Manufacturing Meets IT

Rockwell Automation

Rockwell Automation's Evolution

We continue to invest in **acquisitions and partnerships** to deliver our strategy for the Autonomous Enterprise.

Investments to enhance our Digital capabilities

More than **$1B**

Doubling our delivery capacity

Increased by **100%**

Co-innovation with industry leading technology companies

ACQUISITIONS

PLEX, Fiix, ASEM, KALYPSO, OTTO MOTORS, AVNET, EMULATE3D, oylo Trust Engineering, AVATA, Knowledge Lens Accelerating Actionable Insights, MESTECH, VERVE INDUSTRIAL PROTECTION, odos imaging, MagneMotion, CLEARPATH ROBOTICS™

PARTNERSHIPS

Microsoft, CISCO, accenture, Ansys, ptc, COGNITE, CLAROTY, aws, ORACLE, unity, KEZZLER, Endress+Hauser, SENSIA Rockwell Automation + SLB

Rockwell Automation

The manufacturing landscape is facing unprecedented change...

Changing face of the customer

- Exploding middle class
- Rich become richer
- Shrinking household size
- Heightened quality and food waste concerns
- Aging population
- Urbanization
- Post Covid-19 behavioral patterns
- Millennials / Gen Z taking over

Patterns in personal consumption

- Increase in convenience
- Focus on health and wellness
- Demand for variety
- Shift towards private labels
- Choice simplification
- Buying local
- Sharing economy
- Focus on shopping experience
- Demand for customization
- Sustainability and Ethical production is becoming more important

Structural industry shifts

- Activist investors
- Direct-to-consumer models
- Vertical integration backwards
- Continued consolidation
- Talent shift/draught
- Compliance with increasingly tight regulations

Evolving geo-political dynamics

- Increasing Inflationary Pressure
- Rising labor and commodity costs
- Economic power shifts
- Broken supply chains
- Increasing governmental intervention
- Economic interconnectedness
- Climate change
- Volatility of raw material costs
- Limited resources
- Russia-Ukraine War

Advances in technology

- Mobile world
- Ubiquitous internet
- Big data for operations
- Artificial intelligence
- Miniaturization
- Decreasing sensor costs
- Digital profiles
- Internet of Things
- Virtual reality, wearables
- Autonomous vehicles
- Social media
- Advanced and predictive analytics
- Advanced robotics

Producers are being asked to *Do More with Less*...

Less People

- Improved labor efficiency
- Reduced headcount (automation)

Less Downtime

- Improved asset utilization
- Reduced line stoppages

Less Materials

- Improved production yields
- Reduced material losses

Less Scrap

- Improved first-time-right
- Reduced hold times

The top challenges we hear from manufacturers

Workforce and skills shortage

Global manufacturing labor shortage could reach 7.9MM by 2030[1]

Operational complexity

67% of manufacturers report a marked increase in SKUs[2]

Supply chain and market volatility

93% of surveyed senior supply chain executives plan to increase supply chain resilience[3]

IT/OT technology integration

93% of surveyed executives believe digital is critical to achieving their strategic goals[4]

Environmental pressures

92% of S&P 500 and Russell 1000 companies publish sustainability metrics and reporting[5]

CYBERSECURITY THREATS

PUBLIC

9TH ANNUAL State of Smart Manufacturing Report

[9th Annual State of Smart Manufacturing Report (rockwellautomation.com)]

Poll question

Do these challenges resonate with your organization? Are they the right ones? Are there others you would add? How would you rank them?

Go into your Whova app to answer this poll.

Live results.

Rank them in order of priority/difficulty:

- [ ] Workforce Challenges
- [ ] Operational Complexity
- [ ] Supply Chain & Market Volatility
- [ ] IT/OT Integration
- [ ] Environmental Concerns

The response: aligning investments and innovation to meet key business objectives

Empower workers

- Knowledge capture & management
- Workflow optimization
- Workforce collaboration & assistance

Optimize production

- Production management
- Yield optimization
- Asset management

Manage risk

- Worker safety
- Product quality management
- Data security

Accelerate business growth via digital transformation

- Digital engineering
- Predictive / prescriptive optimization
- Remote operations

Drive sustainability

- W.A.G.E.S optimization
- Compliance & reporting
- Renewable energy adoption

Overview

Over 1,500 manufacturers around the world contributed to this year's State of Smart Manufacturing Report. The survey reveals optimism as advanced industrial operations technology delivers results that offer hope in the face of evolving economic conditions, labor shortages, skills gaps and cybersecurity concerns.

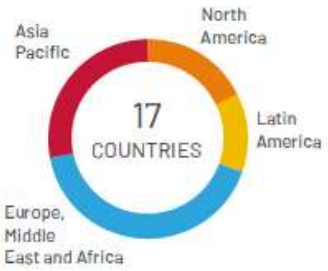
The 9th annual edition of the State of Manufacturing Report is the largest to date. **1,567 decision-makers** from **17 of the top manufacturing countries** took part, nearly two-thirds of whom (64%) work for firms with **over $1B in revenue**.

WHAT IS Smart Manufacturing?

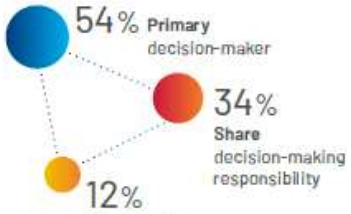
Smart Manufacturing is the intelligent, real-time orchestration and optimization of business, physical and digital processes within factories and across the entire value chain. Resources and processes are automated, integrated, monitored, and continuously evaluated based on all available information as close to real time as possible."

MESA International

GEOGRAPHIC SPLIT



RESPONDENT ROLES



TOP INDUSTRIES SURVEYED

- 27% Hi-Tech, Electronics, Semiconductor
- 12% Auto & Tire, Auto Tier Suppliers, EV, Battery
- 12% Metals, Metal Fabricators, Metal Formers
- 10% CPG (Food & Beverage, Home and Personal Care)

View all **survey demographics**

This report from **Rockwell Automation**, in association with **Sapio Research**, includes **a plan for taking action** alongside the research findings to help you turn insights into action. Refer to our **glossary of AI-related terms** used throughout the report.

What are examples of **smart manufacturing technology?**

INDUSTRIAL OPERATIONS

Manufacturing Execution Systems (MES)
track and document the transformation of raw materials into finished goods, providing real-time production management to drive enterprise-wide compliance, quality and efficiency.

Production Monitoring provides seamless connectivity to machines on the plant floor, delivering transparent, real-time operational KPIs like Overall Equipment Effectiveness (OEE).

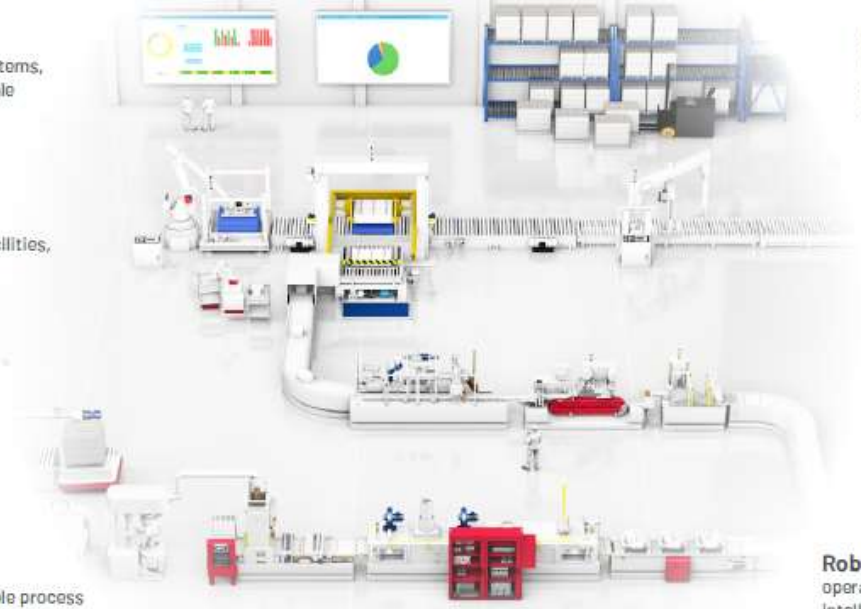
Enterprise Resource Planning (ERP)
automates front- and back-office processes across business management and related functions.

Distributed Control Systems (DCS)
use decentralized elements to control dispersed systems, such as automated industrial processes or large-scale infrastructure systems.

Supply Chain Planning (SCP) combines data from multiple departments to sync demand and supply forecasting to improve inventory accuracy and production management.

Computerized Maintenance Management Systems (CMMS)
help organizations track and manage maintenance and repair activities for their facilities, equipment and other assets in one place.

Quality Management Systems (QMS)
standardize and automate quality documentation, processes and measurements.



Asset Performance Management (APM)
combines process, operational and machine-level data through dashboards to monitor machine and plant health.

Production Logistics
delivers an orchestrated, agile, zero touch material flow through manufacturing operations with autonomous mobile robots (AMRs).

Design & Visualization
tools transform raw ideas into intuitive HMIs and immersive VR simulations for smarter, faster production.

Analytics use data to solve manufacturing bottlenecks, optimize output and quality and provide new insights, tapping into the power of Industrial AI.

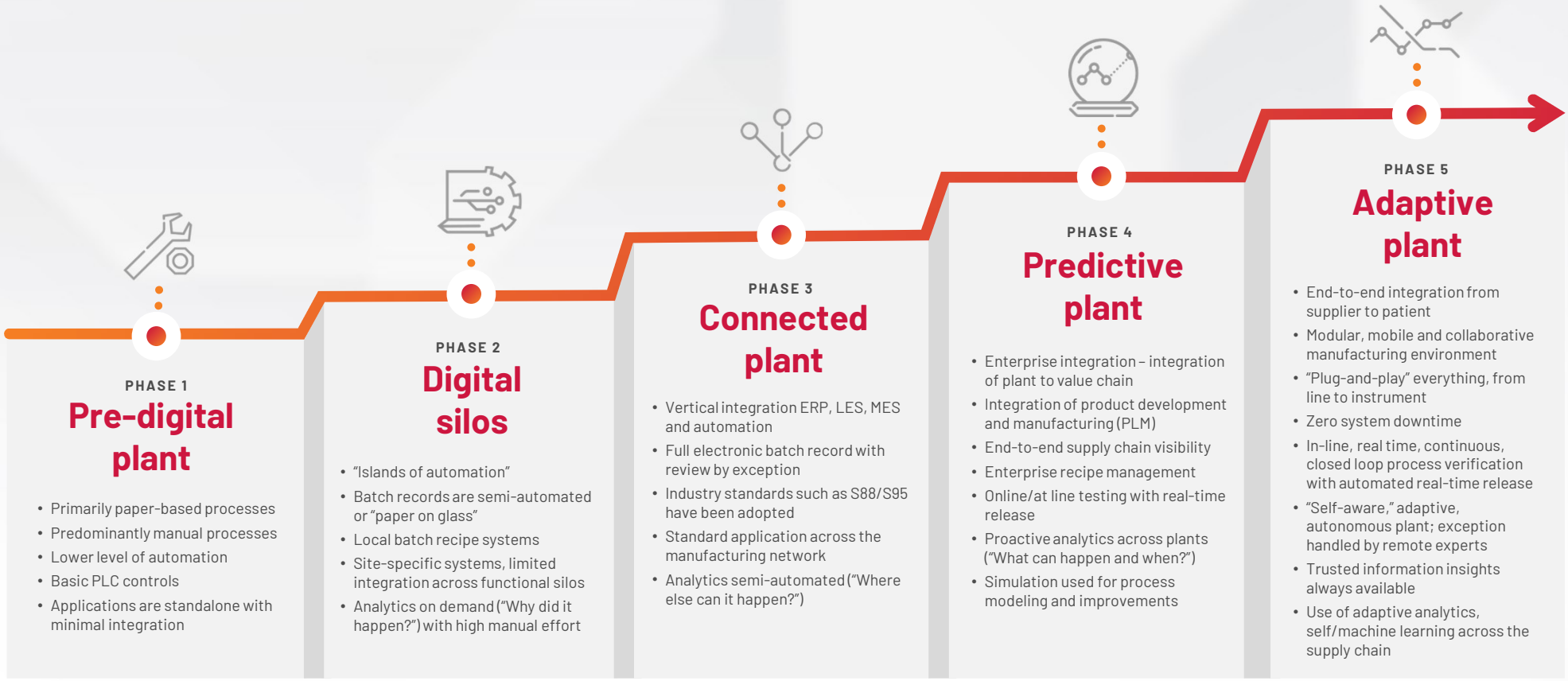
Power Control drives continuous flow of valuable process and diagnostic data that informs the design environment, visualization systems and information software.

Robotics accelerate autonomous / semi-autonomous operations and contribute to systems that are more intelligent, intuitive and flexible.

Industrial Control Systems
improve processes and production quality at every stage of your operation and provide seamless data exchange.

Smart Devices are self and system-aware assets that acquire, process and monitor operating data.

First stage is determining Digital Plant Maturity level



PHASE 1

Pre-digital plant

- Primarily paper-based processes
- Predominantly manual processes
- Lower level of automation
- Basic PLC controls
- Applications are standalone with minimal integration

PHASE 2

Digital silos

- "Islands of automation"
- Batch records are semi-automated or "paper on glass"
- Local batch recipe systems
- Site-specific systems, limited integration across functional silos
- Analytics on demand ("Why did it happen?") with high manual effort

PHASE 3

Connected plant

- Vertical integration ERP, LES, MES and automation
- Full electronic batch record with review by exception
- Industry standards such as S88/S95 have been adopted
- Standard application across the manufacturing network
- Analytics semi-automated ("Where else can it happen?")

PHASE 4

Predictive plant

- Enterprise integration – integration of plant to value chain
- Integration of product development and manufacturing (PLM)
- End-to-end supply chain visibility
- Enterprise recipe management
- Online/at line testing with real-time release
- Proactive analytics across plants ("What can happen and when?")
- Simulation used for process modeling and improvements

PHASE 5

Adaptive plant

- End-to-end integration from supplier to patient
- Modular, mobile and collaborative manufacturing environment
- "Plug-and-play" everything, from line to instrument
- Zero system downtime
- In-line, real time, continuous, closed loop process verification with automated real-time release
- "Self-aware," adaptive, autonomous plant; exception handled by remote experts
- Trusted information insights always available
- Use of adaptive analytics, self/machine learning across the supply chain

Poll question

Which level of Digital Maturity would you say your organization (or organizations you support) is currently positioned?

Go into your Whova app to answer this poll.

Live results.

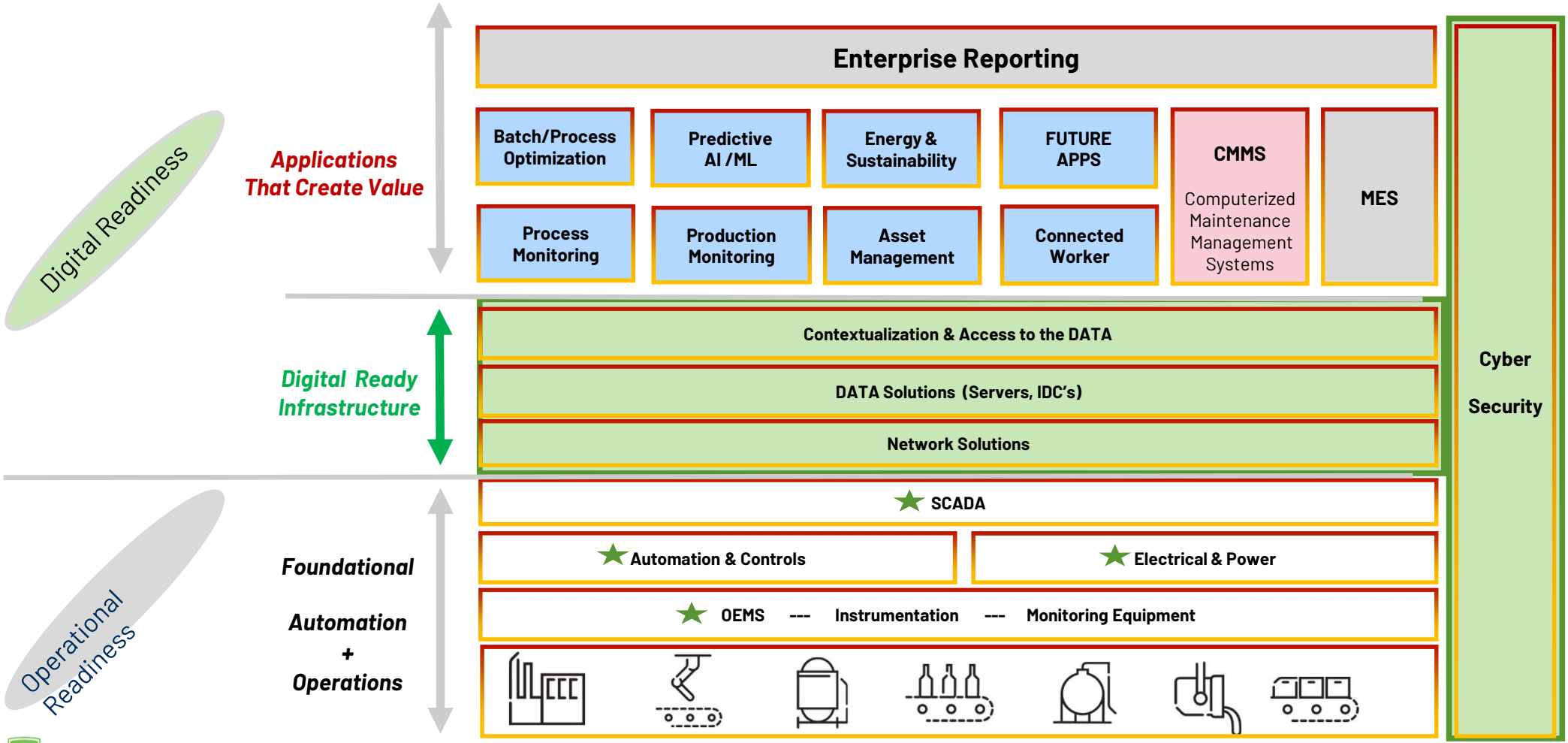
Select one:

- ☐ Pre-Digital
- ☐ Digital Silos
- ☐ Connected Plant
- ☐ Predictive Plant
- ☐ Adaptive Plant

“Digital Transformation?? Smart Manufacturing??....

Right now, I’ve got to meet Production!”

Goal: Build a Digital-Ready Infrastructure that is future-proofed



PUBLIC

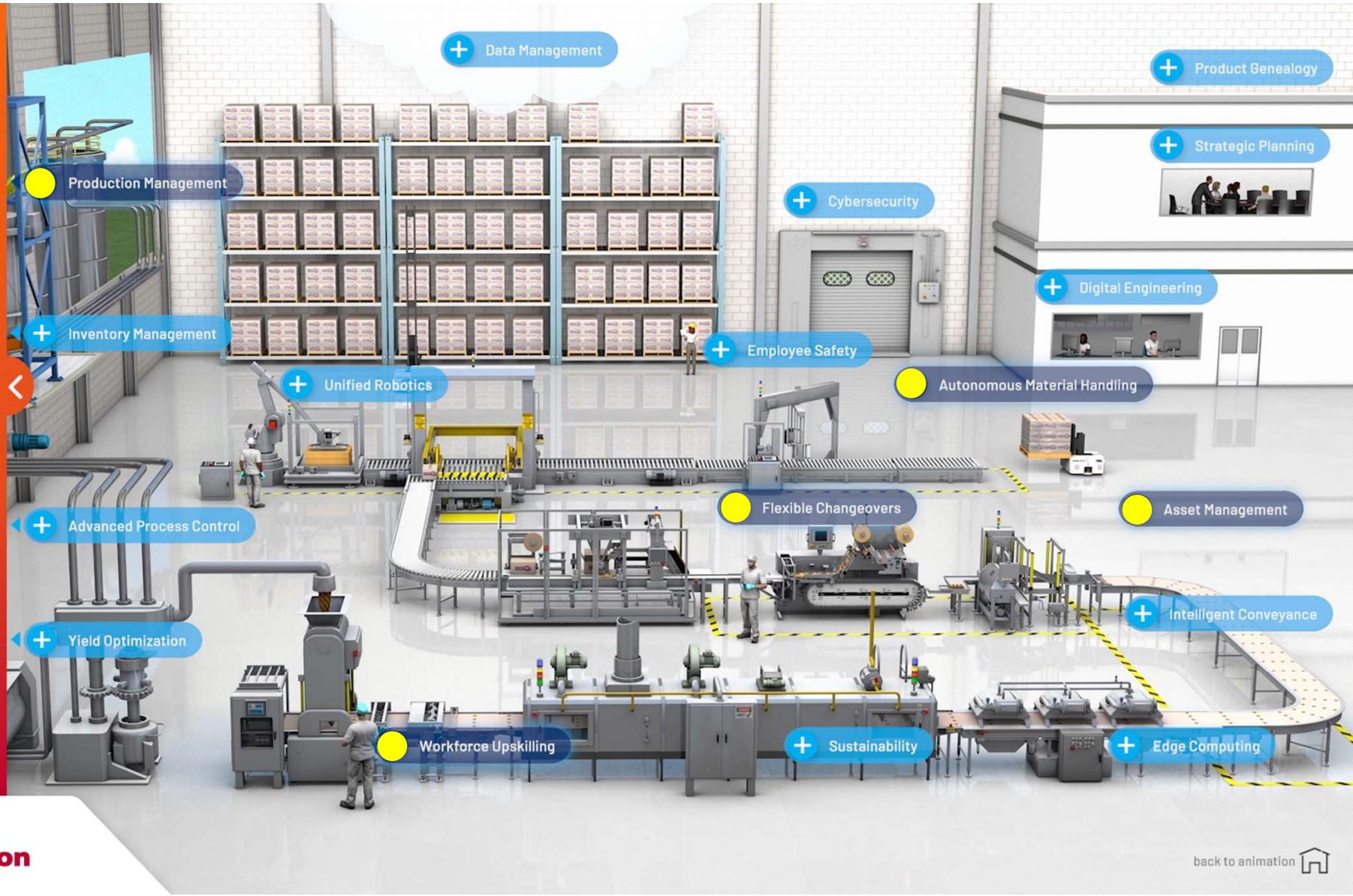
Rockwell Automation

CONSUMER PACKAGED GOODS

Interactive Exploration

EXPLORE RA SOLUTIONS

- Accelerate Growth via Digital Transformation
- Drive Sustainability
- **Empower Workers**
- Manage Risk
- Optimize Production



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Empower Workers

Workforce Upskilling

Knowledge Capture & Training

- Vuforia digitally documents legacy knowledge into graphical training procedures
- Reduces onboarding time and cost
- Academy of Advanced Manufacturing offers veteran training & placement

Workforce Collaboration & Assistance

- Enables a connected workforce
- Enables real-time employee and partner collaboration

Optimize Workflows

Maple Leaf Foods

100% digital

step-by-step knowledge capture of critical work instructions

40% improvement in new hire productivity

50% reduction in training costs

25% reduction in scrap and rework costs

OUR PARTNERS

Microsoft ptc ODEN TECHNOLOGIES

Rockwell Automation | Results Achieved

more solutions

Plex Connected Worker

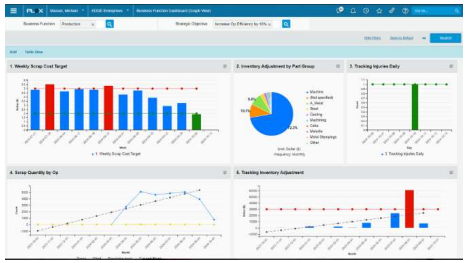
Empower Workers

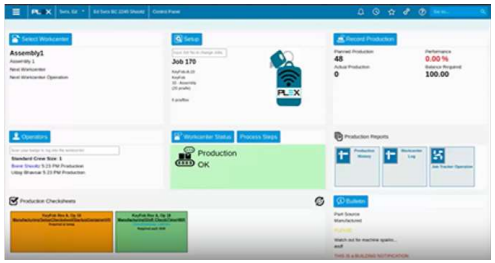
Productivity
Connect people to productivity to enhance automation and documentation

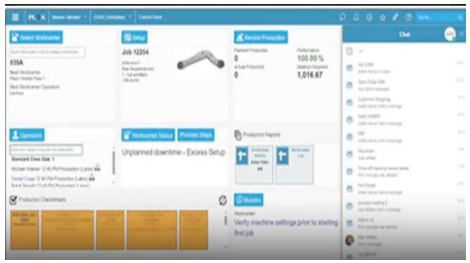
Process
Connect people to process to improve coordination and optimize task distribution

People
Connect people to people to encourage an engaged and informed workplace culture with "smart communication"

Purpose
Connect people to purpose to boost retention and inspire employees to do their best work







Empower Workers

Autonomous Material Handling

Material Movement Platform

- Comprehensive platform of autonomous vehicles transforming workflows throughout the manufacturing plant, enabling cost reduction, efficiency, and safety
- Raw material and finished goods transport
- Payload capacity up to 4200lbs
- Coordinated fleet management software
- Seamlessly integrate with plant floor equipment and business systems

Mauser Packaging Solutions

+600% throughput improvement

Improved safety by reducing manual forklift traffic

Re-allocated labor to higher value-added roles

Empower Workers

Data Management

Industrial DataOps

- FT DataMosaix centralizes data management for high-powered industrial analytics
- Leverages manufacturing-centric data contextualization to derive meaningful OT insights

Fonterra

20%
improvement
in OEE

Avoided additional capex

Enhanced IT/OT insights, visibility and cloud connectivity

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COGNITE Microsoft

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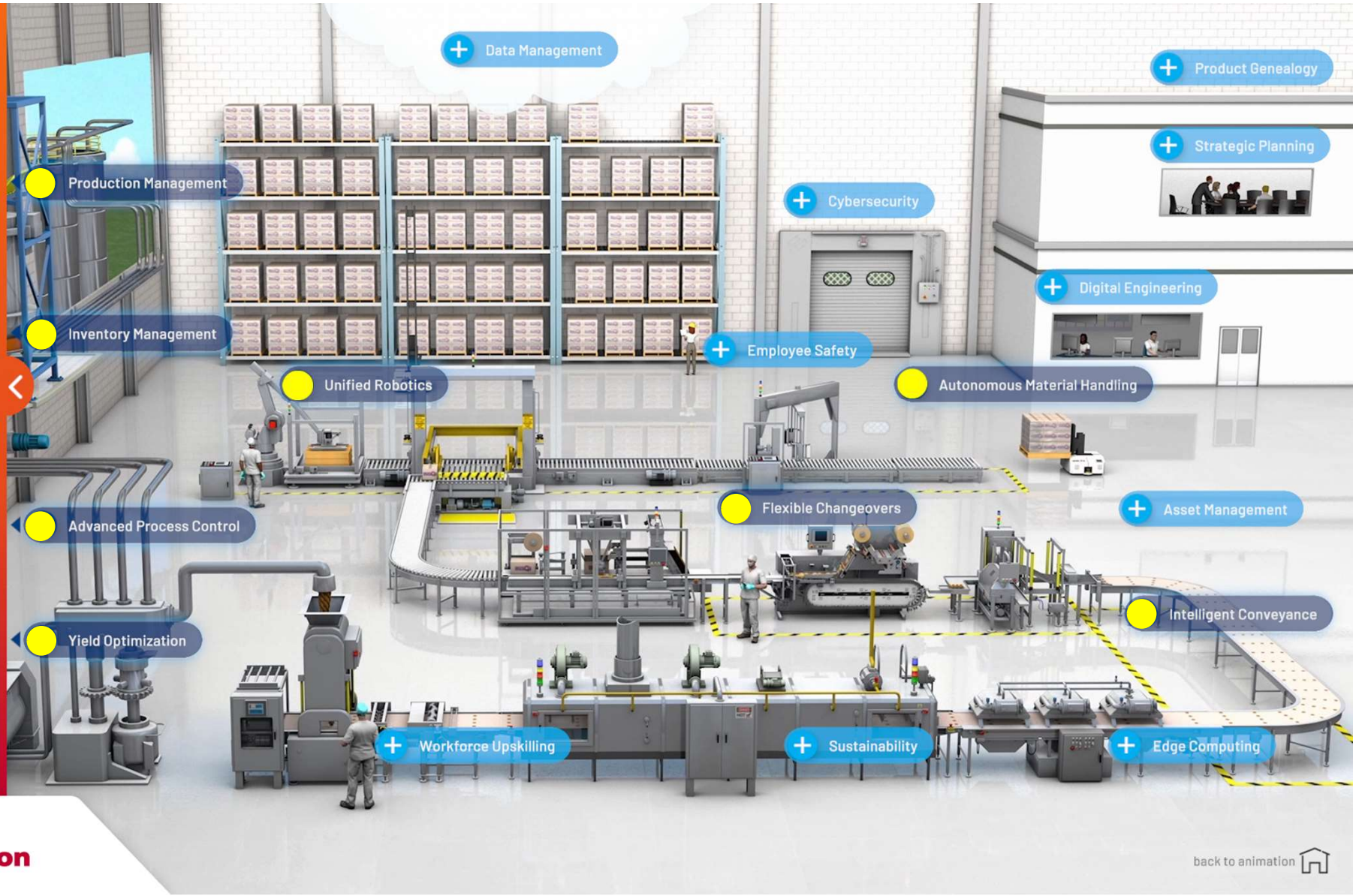

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Optimize Production

Flexible Changeovers

Automatic Format Changeovers

- iTRAK combines linear & rotary motion technology within a machine to increase flexibility
- Quickly transitions between products and packaging formats without manual intervention

Optima

Decreased format changeover time by

50%

100% toolless changeovers

100% elimination of fixed-pitch belt

AVAHLE CoreTigo

Rockwell Automation | Results Achieved

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Optimize Production

Unified Robotics

Integrated Robotics

- Unifies line and robot control for increased productivity
- Simplifies programming, visualization and learning curve
- Agnostic support with a variety of robots (Delta, SCARA, Articulated Arm, Cobots and more)

ControlLogix

Aagard

Robot and line control **unified** within Logix PLC

Improved flexibility for multi-packs

OUR PARTNERS

COMAU DENSO autonox Fanuc FANUC

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Optimize Production

Yield Optimization

Golden Batch

- Batch Performance Analytics is an IoT-based solution to reduce process variability
- Multi-variable, analytically-driven setpoint calculations
- Automated alerts and reporting
- Cross-site comparisons for continous improvement

Predictive Yield Optimization

- FT Analytics Pavilion8 Model Predictive Control leverages linear and non-linear processes to predict future system behavior

FT Batch FT Analytics™ Pavilion8™

Kraft Heinz Ore-Ida Potatoes

10%
increase in
production capacity

Reduced product variability

Leveraged savings to expand modernization

OUR PARTNERS

Endress+Hauser
People for Process Automation

Rockwell Automation | Results Achieved

〈 more solutions 〉

Optimize Production

Asset Management

Digital Work Order Management

- Fiix cloud-based CMMS digitizes maintenance management to reduce cost, increase employee productivity and asset performance
- AI-driven insights include:
  1) Work Order Insights
  2) Parts Forecaster
  3) Asset Insights
  4) Asset Risk Predictor
- Optimize by integrating to Plex Asset Performance Management or FT AssetCentre

FT AssetCentre · Fiix BY ROCKWELL AUTOMATION · RAAMP · PLEX BY ROCKWELL AUTOMATION · FT Analytics™ GuardianAI™

Perth County Ingredients

54%
drop in
reactive maintenance

47% reduction in after-hours call-ins

$40,000 decrease in maintenance costs

OUR PARTNERS

Microsoft · ptc

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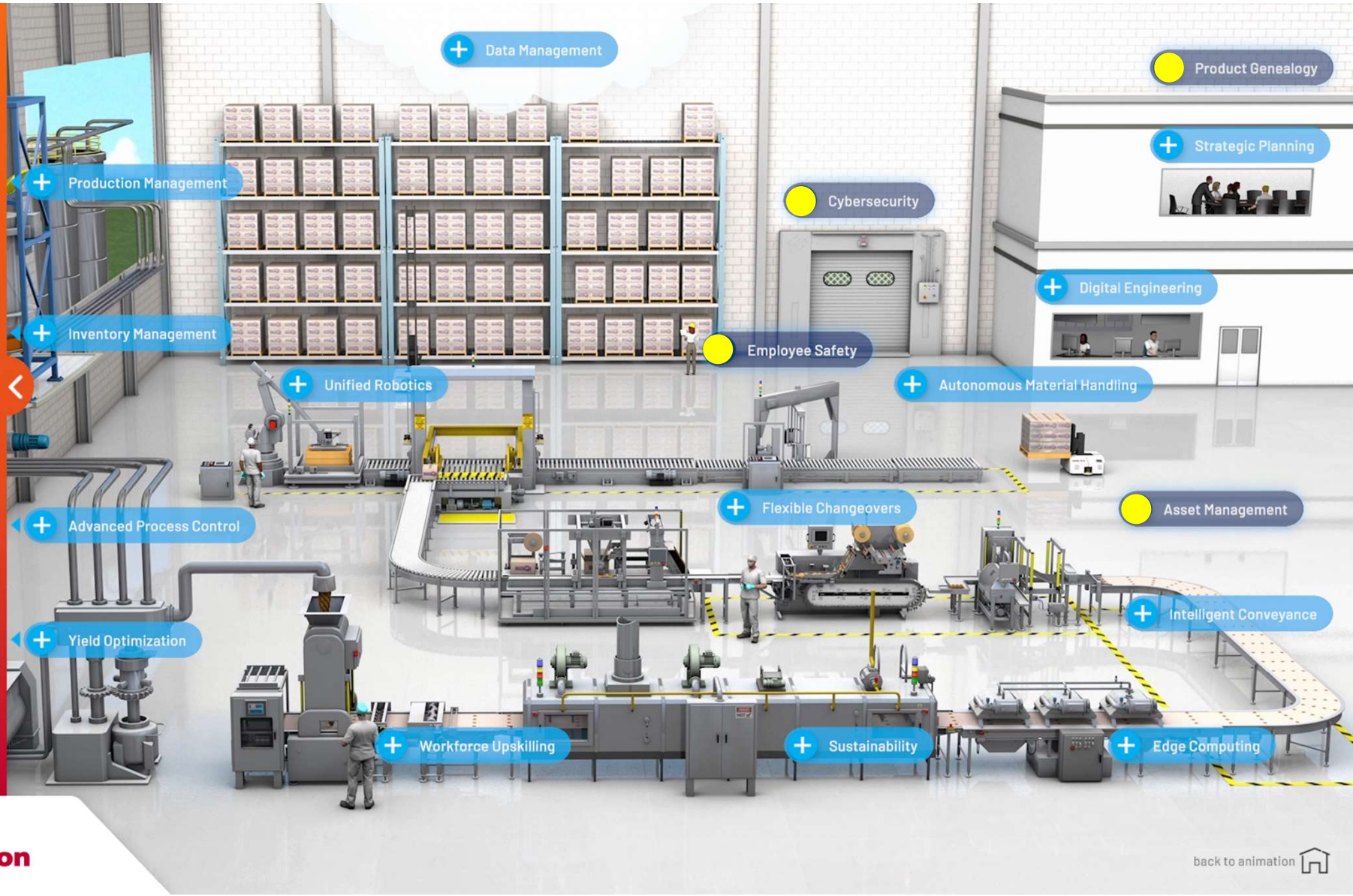

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Manage Risk

Product Genealogy

Track & Trace / Serialization

- Kezzler provides end-to-end traceability
- Real-time, cloud-based information accessibility
- Enhances visibility for regulatory compliance
- Streamlines processes for recall management

FDA **FSMA Rule 204**

FrieslandCampina

100%
encryption-based unit-level serialization

24/7 cloud-based accessibility

End-to-end supply chain integration

OUR PARTNERS

KEZZLER Microsoft

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Manage Risk

Cybersecurity

Intellectual Property Protection

- End-to-end cybersecurity services from plant and asset audits to network implementation and monitoring
- IT solutions paired with OT domain expertise
- Ongoing threat detection and rapid response SLAs

Fortune 500 CPG Manufacturer

24/7

continuous protection

48 global manufacturing sites monitored

$4.24MM saved with data breach avoidance

OUR PARTNERS

CLAROTY CROWDSTRIKE DRAGOS PANDUIT CISCO

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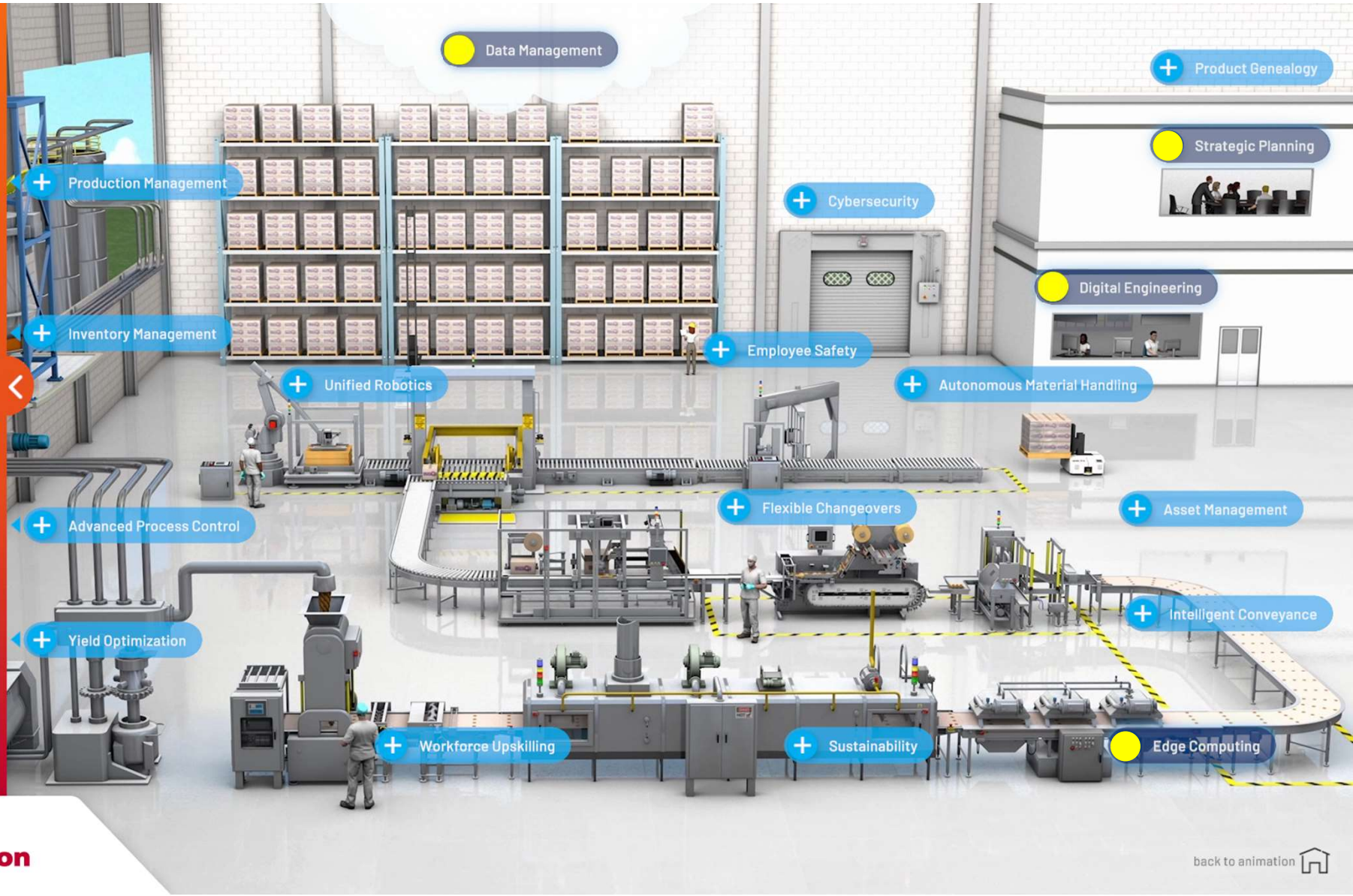

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Digital Transformation

Digital Engineering

Virtual Design, Testing & Commissioning

- Emulate3D enables end-to-end system design and throughput analysis through simplified user interface
- FT Echo enables virtual commissioning by validating controller and application code prior to physical install
- FT Design Studio promotes collaboration through cloud-based design

New Product Development

- Windchill PLM streamlines new product development
- Reduces errors and rejections in product specifications

Pearson Packaging

Reduced lead time

Improved customer experience

Optimized workforce

OUR PARTNERS

Ansys ePLAN Azure ptc

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Digital Transformation

Strategic Planning

Digital Transformation Professional Services

- Kalypso provides end-to-end Digital Transformation consulting, roadmapping and implementation services
- Virtualizes production with digital twin simulation
- Transforms data into insights with data science and AI
- Accelerates time-to-value via decades of experience and best practices

Supply Chain Professional Services

- AVATA provides supply chain management, ERP and enterprise performance management solutions
- Leading consultant and Oracle cloud software SI

$30B CPG Leader

Defined digital thread and models with greatest business impact

Built foundational functional/technical architectures, user story backlog, implmentation plan, and governance framework

OUR PARTNERS

Microsoft ptc

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more solutions

Digital Transformation

Production Management

Production Orchestration

- CPGSuite: Customizable on-prem MES for highly complex processes
- Plex: Configurable cloud-based MES for accelerated deployment and scalability

Production Monitoring

- FT Optix provides cloud-based IoT deployable to any size device
- Easily aggregates data from multiple machines
- ThingWorx provides on-prem IoT and custom app creation

Fonterra

20%
improvement in OEE

Avoided additional capex

Enhanced IT/OT insights, visibility and cloud connectivity

OUR PARTNERS

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Digital Transformation

Edge Computing

Localized High-Speed Processing

- Leverage high-speed processing at the source as part of your overall data strategy
- Reduce latency
- Eliminate intermittent connections
- Reduce the cost of sending data to/from the cloud

Centralized Edge Application Management

- FT Edge Manager enables faster software deployments and scalability for DX initiatives
- Enables OEMs/SIs to centrally manage their fleet of equipment while providing improved support

AI INITIATIVES FOR CPG

High-Value Use Cases Delivering **Quality & Capacity Improvements**

Perfect Fill

Minimize giveaway and rework by using AI feedforward to reduce process variability.

Case Study:

*Filling operation running at 0.2 seconds per dose realized a **52% reduction in giveaway** using soft sensors & feedforward control.*

Golden Batch

Identify an ideal output and optimize the manufacturing process to replicate conditions that produce it.

Case Study:

*AI learned the perfect manufacturing recipe for tortilla production, combining 21 control points, **reducing standard error by 73%**.*

Simulation Optimization

Dynamically adapt the operating plan with Digital Twin scenario analysis to optimize automation systems.

Case Study:

*Routing for a fleet of 45 AMRs was optimized to achieve a **13% increase in throughput**.*

Predictive Maintenance

Preempt asset degradation that causes quality, throughput and availability loss, using advanced condition sensing.

Case Study:

*A filling/sealing process **avoided 3 asset failures** by using high-frequency data from Kinetix servo drives for early detection of asset wear.*

Vision Inspection

Automate and improve the accuracy of visual inspections with integrated camera systems.

Case Study:

***100% inspection rate** was achieved with an automated vision system to detect 4 types of defects, **freeing human inspectors for other value-add tasks**.*

Automation Copilots

Augment human decision-making in automation tasks with AI copilots that provide real-time guidance, analysis, and documentation.

Case Study:

*AI copilot reduced troubleshooting time from **hours to minutes** by automatically analyzing equipment alarms & recommending resolution procedures.*

CONSUMER PACKAGED GOODS

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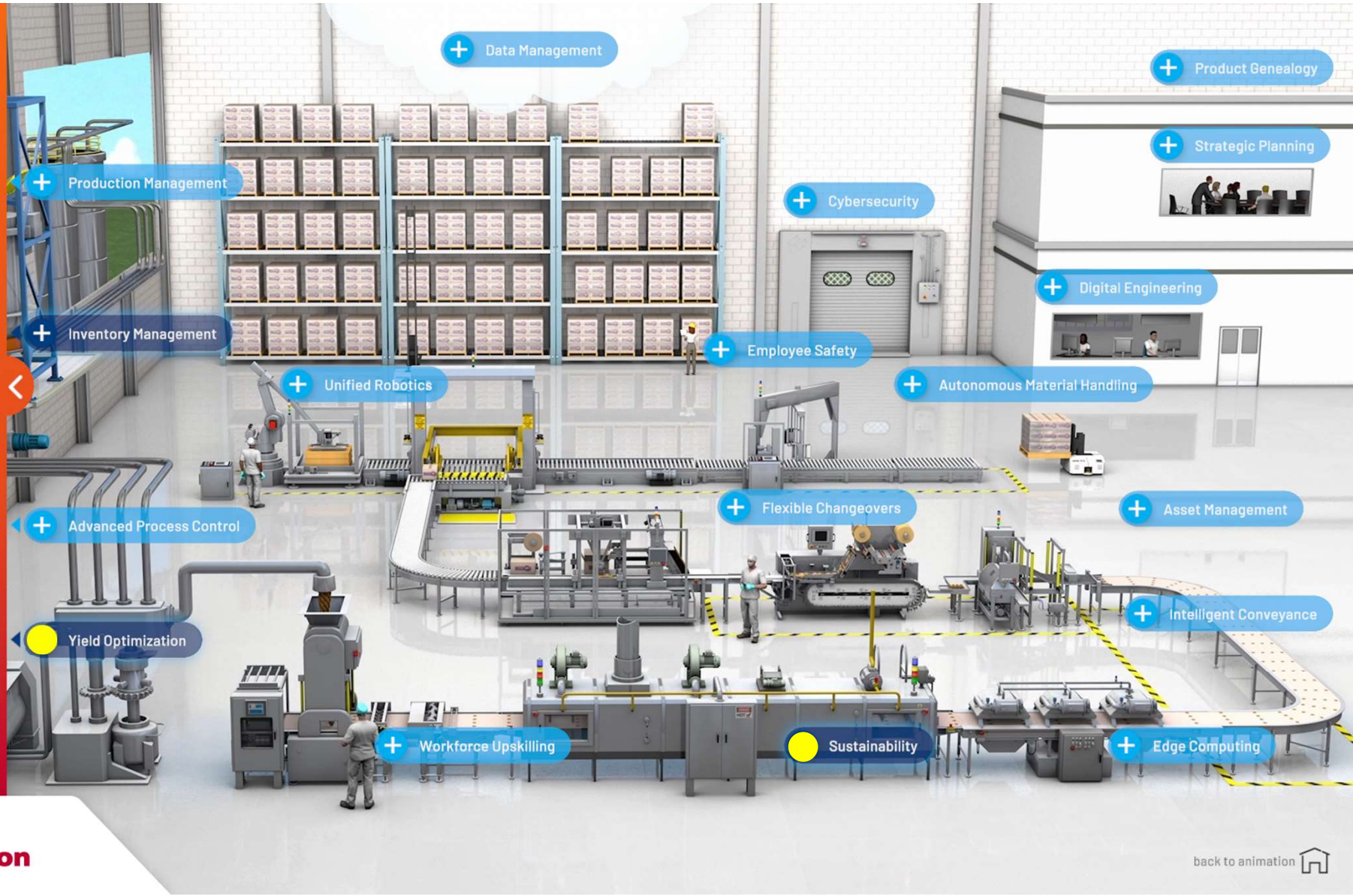

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Drive Sustainability

Sustainability

Energy Optimization

- FT Energy Manager monitors & optimizes WAGES consumption by machine, batch, lot or sku
- Customizable based on application
- Pre-engineered metering solutions & wireless technologies
- Digital solution to meet sustainability & regulatory objectives (ex: scope 1,2,3 reporting)

Leading Home & Personal Care company

Improved energy efficiency by

10%

Enhanced system stability and reliability

Stabilized energy utilization by minimizing unscheduled downtime, and reducing maintenance/engineering costs

Rockwell Automation | Results Achieved

more solutions

Digital Transformation Evolution

1 BUSINESS OUTCOMES

- Optimize production
- Empower workforce
- Manage risk
- Drive sustainability
- Accelerate transformation

2 DIGITAL MATURITY

Level 1 – Pre-digital plant – *manual, paper-based processes*

→ **Level 2** – Digital silos – *'islands of automation*

→ **Level 3** – Connected plant – *high level of automation, integration and systems standardization*

→ **Level 4** – Predictive plant – *Integrated plant network*

→ **Level 5** – Adaptive plant – *'plant of the future', autonomous, self-optimizing, plug-and-play*

3 APPROACH

Technology + **People** + **Processes** →

SMART MANUFACTURING

- Smart Devices
- Smart Machines
- Smart Systems

✓Design & Build ✓Operate ✓Maintain

4 AREAS OF FOCUS

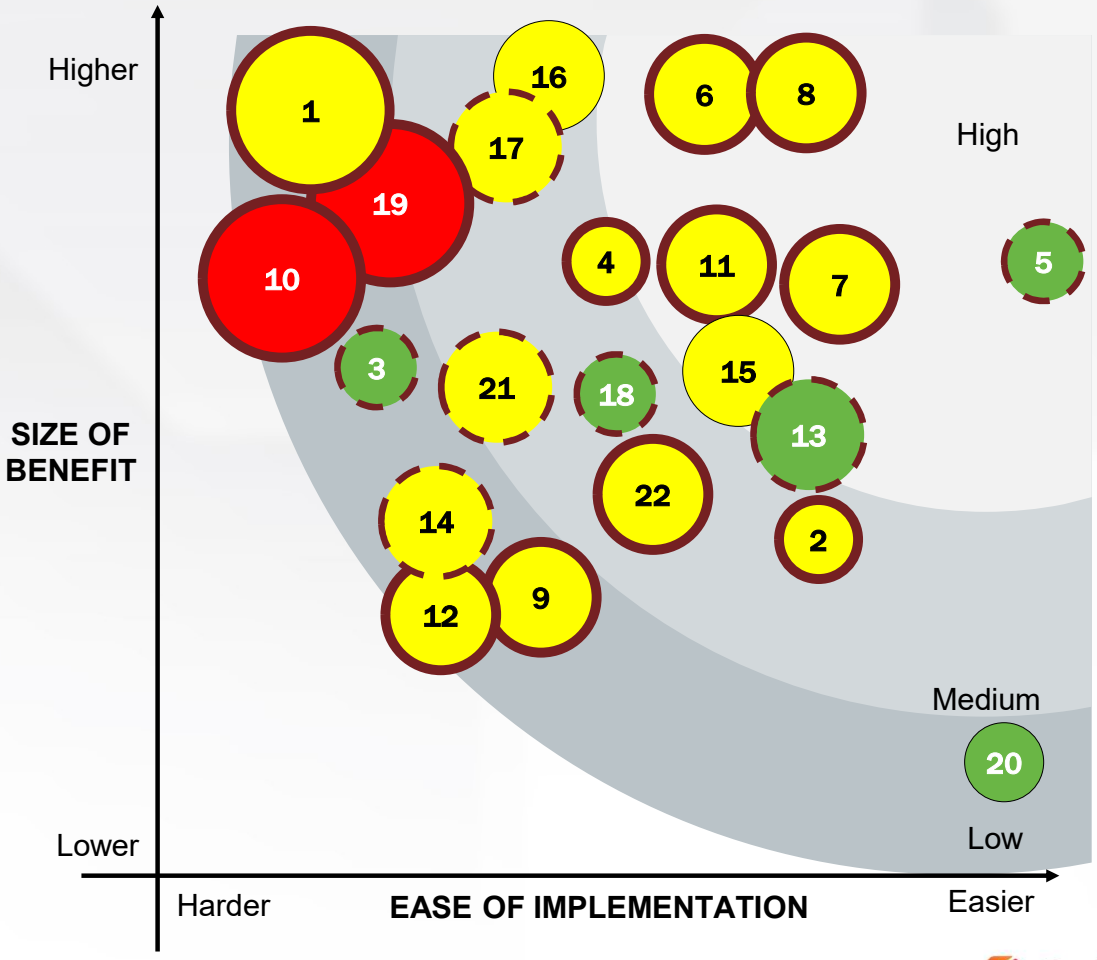
Industrial Revolution 3.0	Industrial Revolution 4.0	And Beyond
Networks & Safety	Optimization	Cyber Security	Digital Engineering	IIOT	Digital Worker
Historization	Performance & Quality	Robotics	MES	Data Management	Artificial Intelligence
Industrial Automation	Flexible Manufacturing	Smart Machines	Asset Management	Energy Management	Digital Twins

Rockwell Automation

PRIORITIZATION OF OPPORTUNITY AREAS by ROI/Payback

CIRCLE SIZE = **Cost to Implement**
CIRCLE COLOR = **Time to Implement**

6M | 6-12M | 1Y+

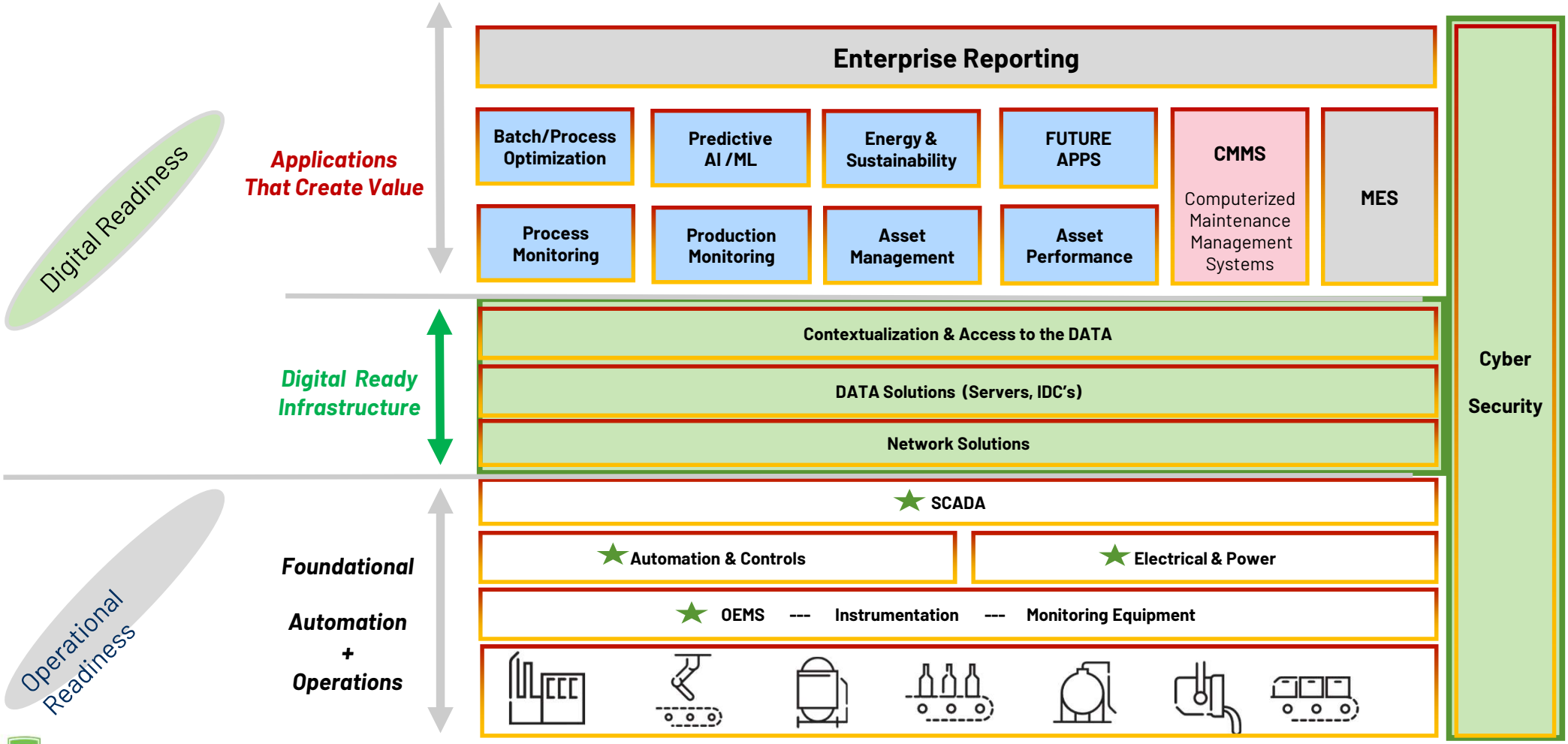


Example Only

	USE CASES
1	Bill of Materials (BOM) management process redesign (PLM-MDM-ERP-MES)
2	Engineering Change Order (ECO) management process
3	Product Rationalization using sales and profitability pareto charts
4	Artificial Intelligence (AI) to identify opportunities for part and design reuse
5	Automated planning & scheduling (Manitowoc)
6	Production tracking & order management (MES)
7	Production BOM line detail visibility at the assembly line
8	Parts serialization: traceability and genealogy (scanning, cameras, etc.)
9	Digital work instructions at the assembly line
10	Mechanical process automation (assembly)
11	Real-time plant performance (Andon, OEE and KPI dashboards)
12	Enhanced time & motion study with machine learning (machine vision)
13	Real-time SPC / Quality Control monitoring (QC)
14	In-line Quality Control automation (e.g. chemical analysis)
15	Employee, labor & skills tracking (HRIS), including system simplification
16	Materials Management (WMS) for assembly & cookie factory
17	Inventory Management (WMS) for Genuine Parts warehouse
18	Yard Management & materials transfer
19	Material Handling Automation (AGVs in plastics & assembly)
20	Fastener Vendor Managed Inventory (VMI) at the line level
21	Enterprise Asset Management (Prometheus)
22	Asset health monitoring & anomaly detection (e.g. motors, fans)

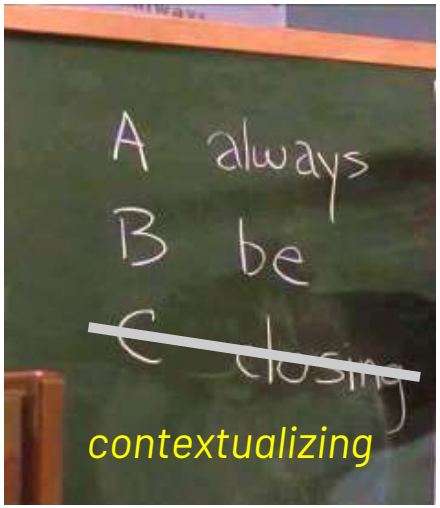
Rockwell Automation KALYPSO

Goal: Build a Digital-Ready Infrastructure that is future-proofed



PUBLIC

Digital Readiness is an *Analog* journey



Lessons Learned with Smart Manufacturing Initiatives

Bringing a Solution in Search of a Problem

Instead identify *business needs* across the product lifecycle and design your analytical solutions to address them

Replacing Human Intuition with Machines

Instead develop solutions to *augment* the capabilities of your people by putting transformative new insights in their hands

Treating All Opportunities Equally

Instead partner with the business to prioritize urgent, *high-impact*, *high-value* opportunities first

Making Investments with a Multi-year Payback

Instead focus on building a rapid & steady flow of business value, that creates a sustainable, *self-funding* program

The Factory Must Lead the Initiative

A combination of local leadership driving the operational process and executive leaders supporting scalability

Communicate Progress and Celebrate Successes

Recognize successes early and clearly communicate decisions to highlight value and generate momentum and excitement

Embrace worker/team engagement

Enterprises that design and execute digital roadmaps are *more attractive employers and workforce destinations*

Get Beyond the Pilot and Scale

Replicate incremental successes and refine across each location for a best-fit solution; work with suppliers with broad reach and leverage SaaS/Cloud for additional flexibility and scalability

Next Steps

- **Take Advantage of the great breakout sessions & content here at the Smart Solutions Summit**
- **Reach out to your Van Meter account manager or primary contact, if you have follow-up questions**
- **Take the Digital Maturity questionnaire, at this link:**
- **Complete the Survey and/or register any related questions/comments/follow-up requests**

Thank You!

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