

# smart solutions summit

OPTMIZING CAPITAL EXPENDITURES: INVEST IN A STRATEGY BEFORE INVESTING IN YOUR BUSINESS.





# WELCOME



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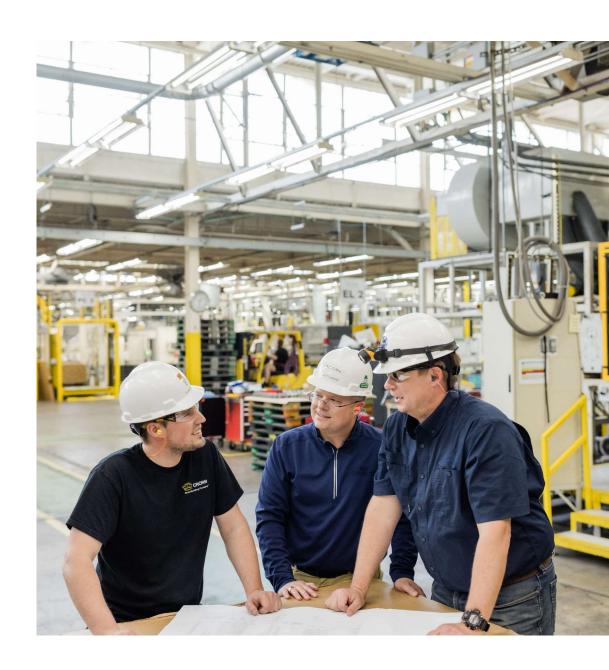


**BEFORE YOU INVEST IN A CAPITAL PROJECT FOR YOUR BUSINESS,** 

## HAVE YOU INVESTED IN A STRATEGY?

# WHAT DO WE MEAN BY STRATEGY?

- Defining the scope of work
- Financial justification
- Functional requirements
- Selecting the right partners
- Managing schedules & budgets



# CAPITAL INVESTMENTS



#### **ATTRIBUTES**

- Long-term Financial Investment
- Improving an Existing Capital Asset
- New Capital Asset
- Large Scale
- Requires Extensive Planning & Resources

#### **INDUSTRIAL MANUFACTURING**

- Greenfield Facility (New)
- Brownfield (Expansion)
- Modernization (Upgrade or Technology)

# WHY ARE CAPEX PROJECTS OVER-WHELMING?



- Complex
- Lack of Defined Scope
- Limited Project Management Experience
- Volatile Market Dynamics
- Lack of Specifications
- Lack of Specification Adherence
- Stranded Technologies or Systems
- Partner Execution Challenges
- Schedule Challenges
- Technology Evaluation & Owners

### WHAT IF YOU COULD GET WHAT YOU WANT?

#### **ON SCHEDULE**



#### **ON BUDGET**



#### **KEY COMPONENTS FOR SUCCESS**

- Specifications
- FEED Studies
- Scope Development
- Realistic Budgetary Numbers

- ROI Analysis
- Cost Mitigation
- Procurement Plan
- Project Oversight

- Project Methodology
- Technical Resolution Process
- Issue Resolution Process
- Capable Execution Partners

## **How do you Reduce the Risk?**

#### **Specification Modernization and Development**

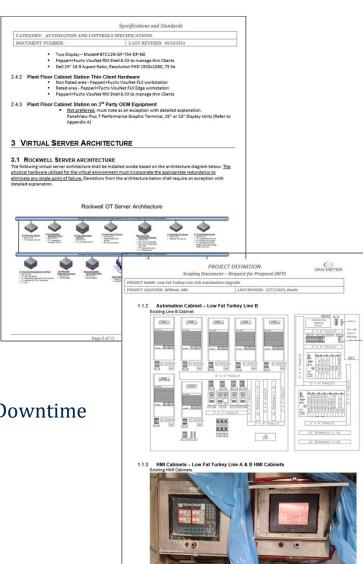
- Weak Project Execution
- Schedule & Budget Overruns
- Non-specified Systems & Components
- Outdated Requirements
- Lack of Vendor Alignment

#### Request for Proposal (RFP) Generation

- Limited Internal Resources
- Capex Funding Approved but not Scoped/Executed
- Antiquated Systems & Equipment that are Obsolete Increased Downtime

#### **FEED (Front-End Engineering Design) Study**

- Lack of Internal Engineering Resources
- Vision Developed, Unable to Create Detail Scope Development
- Extended Build Times



## **CAPITAL INVESTMENT SUPPORT & CONSULTATION**



## VISION CREATION & JUSTIFICATION

Scope Refinement

Gap Analysis

Budget Development

Technology Selection

**ROI** Development

Risk Assessment



#### DESIGN/ ENGINEERING

Specification Development

RFP Development

Issue Resolution

Network Design/Drawings

Electrical Design/Drawings

Standards



#### PROJECT EXECUTION (BUILD IT)

Onsite Lean Construction Coordinator

Onsite Inventory Management

**Project Management** 

Vendor Coordination

**Dedicated Logistics** 

Value Engineering

Project Methodology

Commodities Cost Containment



#### OPERATIONS ADOPTION (RUN IT)

Training, Competency

Operational Effectiveness

Operational Strategies

Customer Success



#### **OPTIMIZE**

Data
Visualization &
Business
Intelligence

Machine Learning

AI Deployment

Software Analytics

Loop Tuning

Alarm Management

Advanced Process Control



#### **MAINTAIN IT**

**Asset Prioritization** 

Asset Management

Spare Parts Assessment/ Management

**CMMS** 

Online Vibration Monitoring

Modernization

Repair/
Remanufactured

Inventory Management

# CORPORATE ELECTRICAL SPECIFICATION MODERNIZATION

#### Background

- Challenge: Outdated and incomplete electrical and automation specifications.
- **Outcome:** Modernized specifications with expanded sections to include more detail around requirements. Added sections for each plant within their portfolio.

#### Solution Content

 Complete Specification Sections for MCCs, Automation, Networking, High/Medium/Low Voltage Electrical Equipment, Instrumentation, Hazardous Area Requirements

#### Value Achieved

- Defined Technology Requirements & Insures Complete Integration
- Modernized Hardware & Software to Current Standards
- Drives Consistency and a Final Product that meets Expectations
- Levels the Playing Field for Bid Analysis and Comparison

#### **Customer Personas Engaged**

- Plant Managers
- Engineering Managers
- Electrical/Maintenance Managers
- IT Managers



# LOW FAT TURKEY LINE A/B MODERNIZATION

#### Background

- **Challenge:** Obsolete PLC-5 Control Hardware and Drives. HMI is unreliable. Difficult to support as items fail.
- **Outcome:** Modernized controls, HMI, starters and drives. Replace control cabinets and consolidate starters/drives into one cabinet with control hardware in the other cabinet.

#### Solution Content

ControlLogix PLC hardware, 525 Drives, View SE HMI with and Option for FT Optix

#### Value Achieved

- Customer is struggling to execute on the roughly \$400MM of capex projects planned. Approximately half of the projects planned for in a fiscal year are executed due to limited resources. Provide support, resources, and partners to help scope and execute projects.
- Improve communication between corporate and the plants. Support and promote alignment between corporate and the plants, specifically around consistency and standards.
- Effective partner analysis and selection for a long-term partnership and support.

#### **Customer Personas Engaged**

- Corporate Engineering
- Plant Managers
- Engineering Managers
- Electrical/Maintenance Managers
- IT Managers

Large Food & Beverage Company
Low Fat Turkey Line A/B
Controls Modernization



#### **Solution:**

- Controls Modernization
- Update Starters & Drives
- Upgrade HMI

# OEM GENERATOR SET - SETUP WIZARD FEED STUDY

#### Pursuit Background

- **Challenge:** The Customer's Generator sets consists of 1-32 diesel or gas generators. Customer is interested in FactoryTalk Optix for their HMI and data logging package. They want the HMI and data acquisition package to be configurable based on the parameters of the generator set package. Adjust the HMI/data logging solution from 1 to 32 generators by going through a setup wizard.
- **Outcome:** Easily configurable HMI and data logging system for different sized generator sets to minimize setup time and allow for the adding and removing generators to accommodate future needs of the customer.

#### **Solution Content**

FactoryTalk Optix, SQL database (for data logging) and Industrial Panel PCs.

#### Value Achieved

- Provide a configurable solution to accommodate easy deployment of FactoryTalk Optix along with Industrial Panel PCs. Customers sells 40-50 generator sets a year.
- Developed a functional specification for a requirement their engineering group articulated but could not completely define utilizing their internal resources.

#### **Customer Personas Engaged**

- Engineering Managers
- Engineering
- Sales & Marketing

# OEM Generator Set HMI Setup Wizard FEED Study



#### **Solution:**

- FEED Study for FactoryTalk Optix HMI and Data Logging Solution
- FactoryTalk Optix & Industrial Panel PCs

## FOUNDATIONAL CONSIDERATIONS

#### **HOW DO YOU GET STARTED**

- Scope Development
- Financial Justification
- Specifications
- Partner Selection
- Schedule & Budgeting Support



Let Van Meter or our Partners help with next steps!

## THE RIGHT **EXPERTISE**

We are all empowered to find the best solution for your needs, whether it comes from finding the right product or creating an entirely new service. We have dedicated teams to develop custom innovative solutions, empowered employee-owners encouraged to make decisions, and a shared purpose to succeed with, and for, our clients.



Three wire distribution facilities

#### WIRE & CABLE/ COMMODITIES













AUTOMATION







LIGHTING





Charles Dix, Joe Rollins, Peter Ridley



#### MOTOR CONTROL CENTER (MCC), MEDIUM VOLTAGE





#### PROJECT MANAGEMENT / COORDINATOR







Charles Dix, Josh Geigle, Tom Giorgi



#### PROJECT EXECUTION/BUSINESS CONSULTING







Jackie LaFleur, George Rovolis

#### **CUSTOMIZED SOLUTIONS**



Patrick McQueen



#### **ELECTRICAL GEAR**



Josh Geigle



